



## Asia Pacific Aviation

**Andrew Herdman**

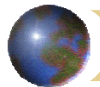
**Director General**

**ASSOCIATION OF ASIA PACIFIC AIRLINES**

**International Aviation Club**

**Washington, D. C., USA**

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## Asia Pacific & US Trade Flows

- Asia is the US's largest trading partner in terms of goods traded, valued at US\$686 bn in 2003, growth of 7%
- US exports to Asia represent 28% of its total trade
- Imports from Asia represent 37% of total US trade
- Major contributors lead by China US\$192 bn and Japan US\$173 bn
- Air cargo: 2.4 million tonnes



Source: WTO



## Asia-Pacific & US Passenger Flows

- Strong business and leisure traffic flows between Asia-Pacific & USA
- IATA recorded 14.8 million passengers on transpacific routes in 2003
- AAPA recorded 10.9 million passengers on transpacific routes in 2003



Source: AAPA and IATA



## Role of AAPA

- Regional trade association representing 17 major international airlines based in Asia Pacific
- Committed to promoting sustainable growth of the aviation industry serving both passenger and freight needs
- Work with member airlines, governments, regulators and industry partners on issues of common concern
- Permanent secretariat headquartered in Kuala Lumpur, Malaysia
- Representation in Washington and Brussels



**AAPA Combined Strength**

Map showing airline codes: KE, OZ, JL, NH, KA, CX, CI, BR, TG, VN, PR, MH, BI, SQ, GA, QF, NZ.

- 17 airlines
- US\$ 66 billion operating revenue
- US\$ 4 billion operating profit
- 255 million passengers
- 10 million tonnes of cargo
- 190,000 employees
- 1,273 aircraft

**Global Market Share :**

- ~ 21% of global pax traffic
- ~ 34% of global cargo traffic

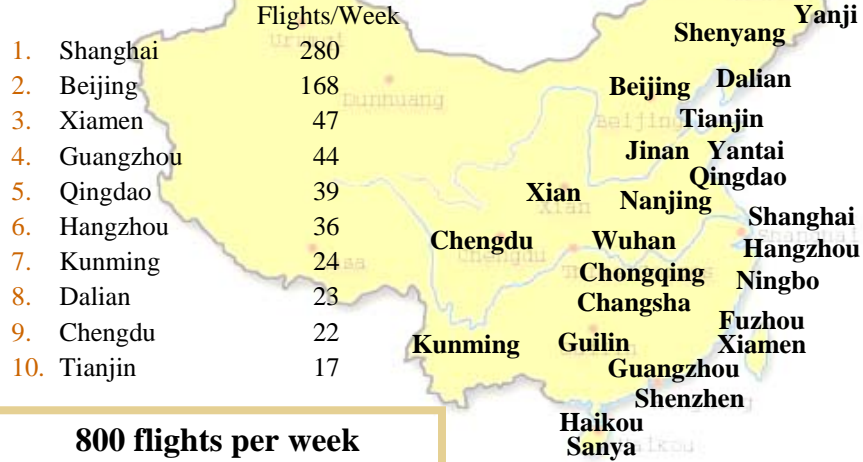
Source: 2004 Preliminary Estimates





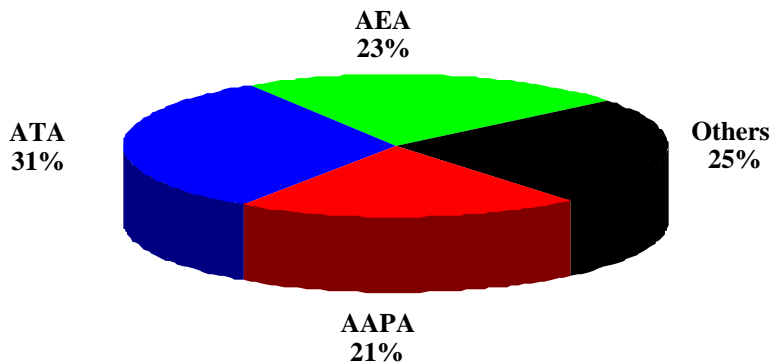
## AAPA: Mainland China Destinations

AAPA members serve a total of 27 mainland Chinese cities



## AAPA Global Passenger Traffic Share

Scheduled Systemwide Revenue Passenger Kilometres 2003

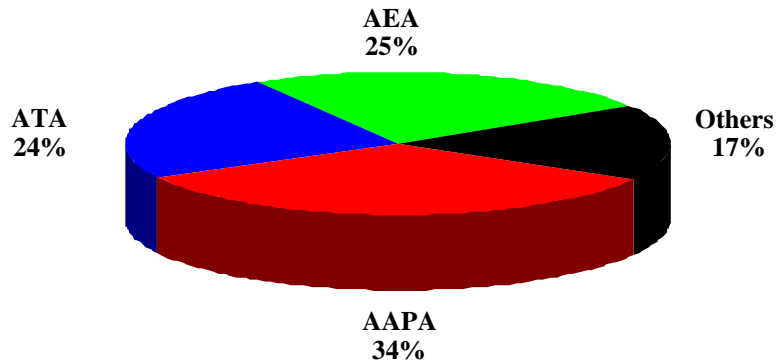


Source: IATA AAPA: Association of Asia Pacific Airlines, ATA: Air Transport Association of America, AEA: Association of European Airlines



## AAPA Global Freight Traffic Share

Scheduled Systemwide  
Freight Tonne Kilometres 2003

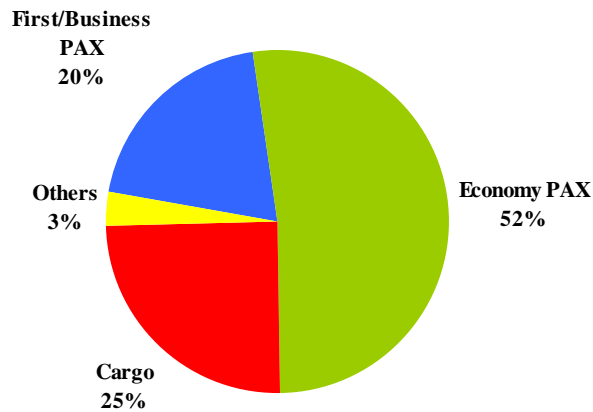


Source: IATA AAPA: Association of Asia Pacific Airlines, ATA: Air Transport Association of America, AEA: Association of European Airlines



## AAPA: Int'l Revenue Mix

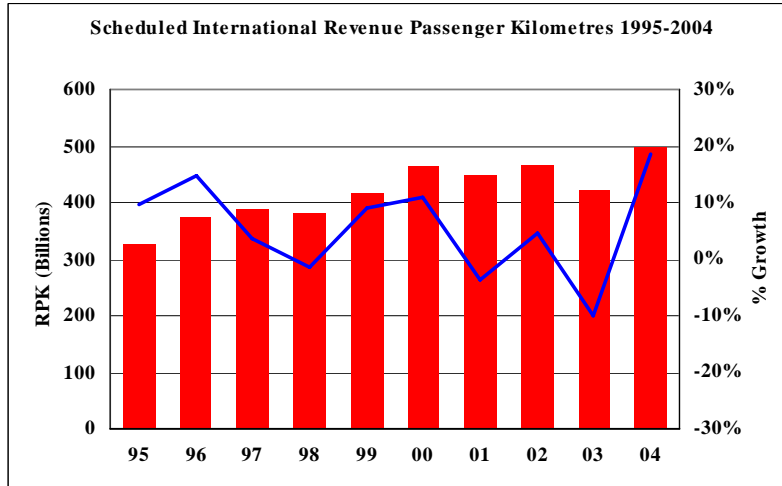
AAPA Source of Operating Revenue FY2004  
(International Operations)



Source: AAPA (FY 2004: April 2003 to March 2004)



## AAPA Int'l Passenger Traffic 1995 – 2004

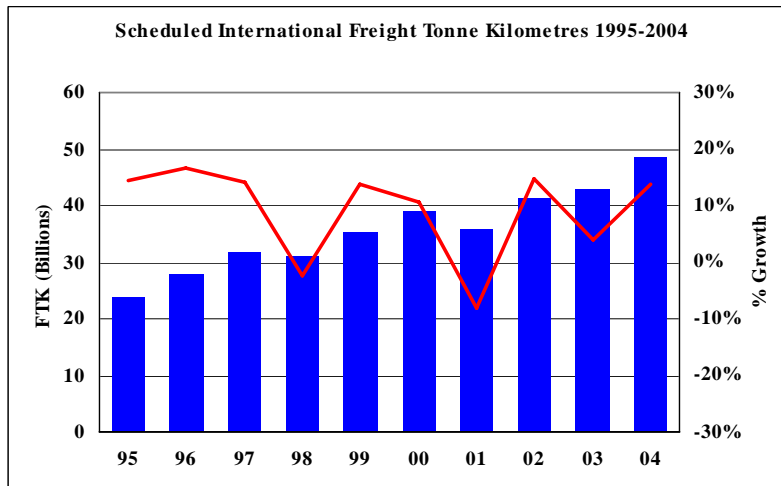


*Strong recovery in passenger demand*

Source: Association of Asia Pacific Airlines

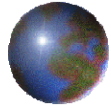


## AAPA Int'l Freight Traffic 1995 – 2004



*Continued growth in cargo demand*

Source: Association of Asia Pacific Airlines

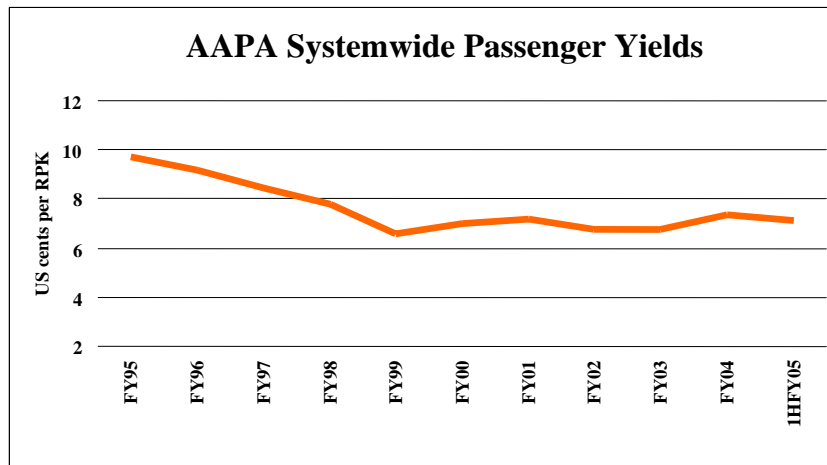


## Lessons from 2004

- **Good global economic growth**
- **Strong recovery in passenger demand**
- **Continued growth in cargo demand**
- **High oil prices**
- **Keen competition**
- **Cost management more critical than ever**



## Yields reflect keen competition

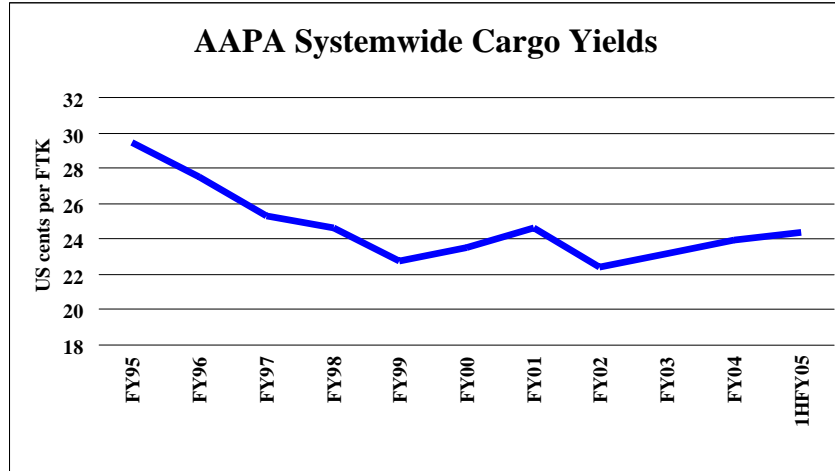


*Emphasises need for constant focus on managing unit costs*

Source: AAPA (FY04 = April 2003 to March 2004)



## Yields reflect keen competition



*Emphasises need for constant focus on managing unit costs*

Source: AAPA (FY04 = April 2003 to March 2004)



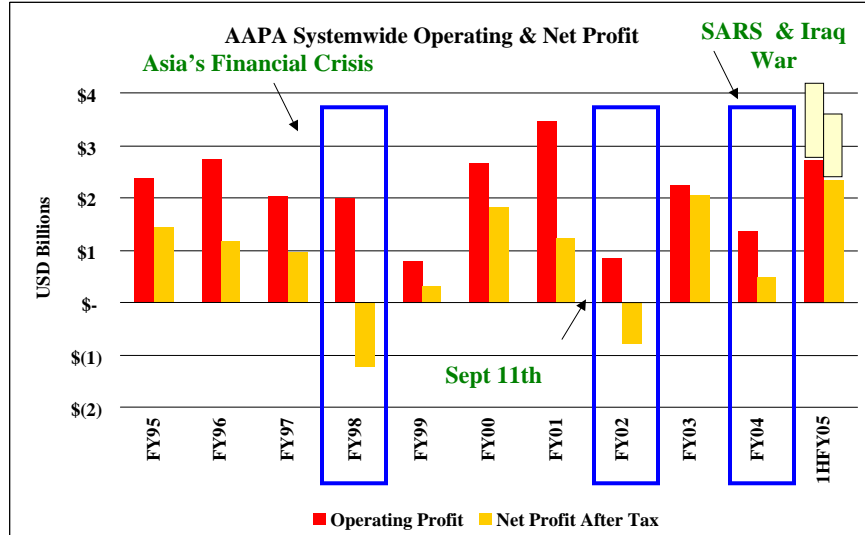
## AAPA International Traffic 2004

	2004	% Growth
<b>Passengers Carried (mn.)</b>	<b>117</b>	<b>+22.5%</b>
<b>Revenue Passenger Kilometres (bn.)</b>	<b>500</b>	<b>+18.6%</b>
<b>Available Seat Kilometres (bn.)</b>	<b>682</b>	<b>+12.8%</b>
<b>Passenger Load Factor (%)</b>	<b>73.3%</b>	<b>+3.6 Pts</b>
<b>Freight Tonne Kilometres (bn.)</b>	<b>48</b>	<b>+12.9%</b>
<b>Avail. Freight Tonne-Kilometres (bn.)</b>	<b>72</b>	<b>+12.4%</b>
<b>Freight Load Factor (%)</b>	<b>67.2%</b>	<b>+0.3 Pts</b>

Source: Association of Asia Pacific Airlines

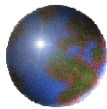


## AAPA: Profitability Trends



Source: AAPA (FY04 = April 2003 to March 2004)

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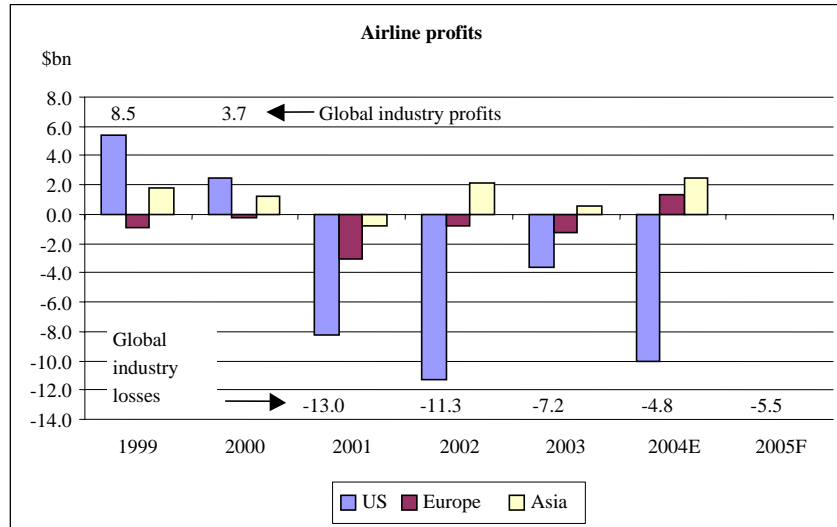


## Some global comparisons

- How does airline performance vary in different regions of the world?
- What are the contributory factors which could explain some of the observed variations?



## Industry losses concentrated in US



Source: IATA



## Yields & Unit Costs: AAPA, AEA, ATA

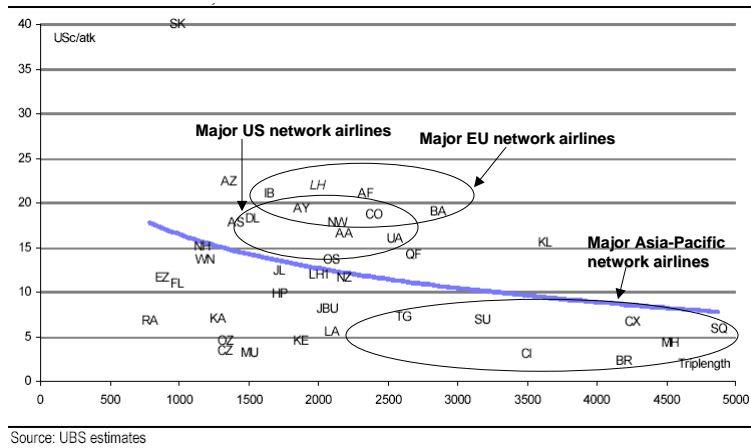
FY2003/04	AAPA	AEA	ATA
Average Fare US\$ *	179	203	119
Average Passenger Yield (US cents/RPK)	7.3	9.9	7.3
Unit Revenue (US cents /ATK)	40.8	49.0	40.4
Unit Cost (US cents /ATK)	39.8	50.1	41.1
Passenger Stage Length (km)	2,437	2,048	1,633

- *Higher yields and costs in Europe may reflect dollar weakness*
- *Also note variations in average stage length*

\* Includes excess baggage revenue  
 Source: AAPA, AEA and ATA



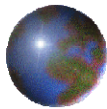
## Airlines: relative labour costs



*Asia Pacific carriers benefit from competitive labour costs and longer average stage lengths*

Source: IATA, UBS

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## Future Outlook

- Slowing global economy
- Asia Pacific should still lead, boosted by dynamic growth of China
- Persistently high oil prices may dampen demand
- Keen competition and more new entrants



## Future Growth – Next 20 Years

	Passenger			Freight		
	Boeing	Airbus	IATA	Boeing	Airbus	IATA
	20-Year Forecast	20-Year Forecast	AAGR 2004-08	20-Year Forecast	20-Year Forecast	AAGR 2004-08
World	5.2	5.3	6.0	6.2	5.9	6.0
Asia-North America	6.1	6.3	5.9	7.2	6.1	4.6
Asia-Europe	6.0	5.9	7.1	6.7	6.3	7.0
Intra-Asia	6.1	6.9	8.3	8.5	6.4	6.1
Domestic China	8.1	8.7	-	10.6	10.1	-



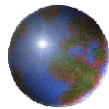
Boeing and Airbus 20-year forecast = 2004 – 2023

Source: Airbus, Boeing, IATA Forecasts

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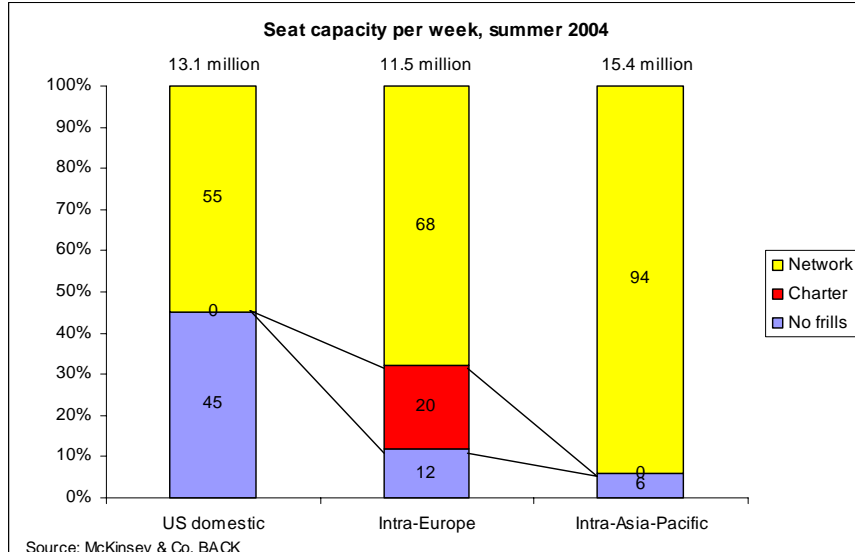


## Competition

- **Highly competitive markets**
- **Regional variations**
- **Impact of new entrants in Asia Pacific**



## Impact of new entrants



Source: IATA



## Proliferation of new entrants in Asia





## Proliferation of new entrants in Asia

- Some already well established e.g.
  - Virgin Blue (36 B737s)
  - Air Asia (28 B737s, ordered 60 A320s)
- 20 + new carriers
- Serving more than 20 short-haul regional destinations
- Market penetration remains low
- Easy access to capital, but profitability remains elusive for many



## Challenges for new entrants

- Established airlines and new entrants competing directly in overlapping market segments
- Face intense competition on established routes
- Marginal costs no longer provide such an edge
  - Higher aircraft leasing costs
  - No surplus of skilled labour
  - Existing carriers already efficient in terms of aircraft utilisation
- Limited opportunities for regulatory arbitrage
- Liberalisation and relaxation of ownership rules encourage new entrants, but could eventually lead to industry consolidation

*Established Asian carriers are well placed to compete and continue to grow*



## Global industry structure

- Aviation is a mass transport business, and a key element of the modern global economy
- Threats and opportunities from ongoing aeropolitical liberalisation
- Even amongst those preaching liberalisation, protectionist instincts too often still prevail
- Ownership and control restrictions hold back consolidation and competition
- Other forms of protectionism and favoured treatment continue to distort the market



## Regulatory Policy Issues

- Continuing onslaught of new regulations
  - Safety
  - Security
  - Environment
  - Consumer rights
  - Taxes and charges
- Unfortunately these initiatives are driven by individual governments and regulatory bodies
- As a result, international airlines are confronted by conflicting and overlapping regulations
- Complexity also compounds the cost impact on the industry and its customers



## Asia Pacific – Regulatory Perspective

- Highly diverse: multiple governments and regulators
- Need for regional co-operation on multilateral basis
- Positive bias towards consensus, but sometimes slows the process
- Harmonisation is more about sharing best practices before legislating, not about resolving differences after unilaterally imposed regulations



## US - Regulatory Perspective

- Mainly driven by US Domestic political concerns
- Insensitivity about extra-territorial impacts
- Where international issues are taken into account, the focus tends to be on US-EU differences
- Insufficient recognition of Asia-Pacific role and views
- Need for better global harmonisation at policy formulation stage



## US and EU – the wider impact



Asia  
Pacific



Need for better global harmonization  
and regulatory framework



## Future directions

- AAPA is committed to working closely with other industry stakeholders
- Good working relationships with ICAO, IATA, and other trade associations, governments and regulators
- Successful collaboration with FAA in Asia-Pacific on key technical issues
- Keen to engage in dialogue at the policy formulation stage
- Committed to improving regional/global harmonisation in both technical and non-technical regulatory policies

**A** ASSOCIATION OF  
**A** ASIA PACIFIC  
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**A**

**Thank You**



**Andrew Herdman, Director General**  
**ASSOCIATION OF ASIA PACIFIC AIRLINES**  
**herdman@aapa.org.my**  
**www.AAP Airlines.org**